

# Monthly Status Report

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**Reporting Period: October 2020**

# 1. Project Dashboard

		Objectives	Overall Project	DB Contract	Owner/Other Works	Comments
Project Delivery	Scope	Meet the approved scope.	●	●	●	The project includes the widening of 4.8km of Highway 1 to a 4-lane 100km/hr standard.
	Schedule	Delivered within the approved schedule.	●	●	●	The Project is on schedule to be completed by Winter 2023/2024.
	Budget	Delivered within the approved budget.	●	●	●	The Project has an approved capital budget of \$601 million and continues to track on budget.
	Safety	Take every reasonable step to ensure that our work is performed safely and in compliance with all applicable safety regulations, and in accordance with government policy.	●	●	●	The Project is defining Health and Safety requirements within PMP. Workplace OHS committee in place and active. Monitoring of COVID-19 situation is ongoing.
	Quality	Implement an effective Quality Management System.	●	●	●	Quality Management Plan developed
	Environmental	Ensure our work is performed in an environmentally responsible manner.	●	●	●	No environmental or regulatory issues.
	Archaeology	Ensure the work is performed in a manner that meets the standards of the Heritage Conservation Act.	●	●	●	Project has implemented a program with an Archaeologist to ensure these requirements are met. Additional archaeological sites located during the 2020 field season and additional permitting may result in slower progress.
	Operations	Implement improvements to the Alternate Route along H93/95	●	●	●	Work is on schedule to meet the Project Implementation.
	Property Acquisition	Acquire any required property in time for construction.	●	●	●	No property acquisition identified at this time. Project is on Crown Land.
	Community Benefits	Work collaboratively with BCIB and successfully implement the Community Benefits Agreement.	●	●	●	Project Team working closely with BCIB through the procurement process.
Partners/Stakeholders	Indigenous Groups	Continue to build and maintain a positive collaborative working relationship.	●	●	●	Project Team is actively engaging Indigenous Groups during procurement process.
	Third Parties	Continue to build and maintain positive relationships and secure agreements with Project partners and other third parties.	●	●	●	Early and frequent engagement and advancing agreements with Project partners (railways, utilities, municipalities). Working to finalize the Agreement with CP Rail.
	Public and Stakeholder Engagement	Continue to build and maintain positive relationships with the community and other stakeholders.	●	●	●	The Project Team continues to engage and work closely with stakeholders.

Status	Description
●	Not currently applicable, as the Project is in Procurement Phase
●	Managing critical issues, negotiating resolution; action required immediately
●	Managing some issues, negotiating resolution; action required in the near term
●	On track

## 2. Introduction

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### 2.1 Project Overview

The Kicking Horse Canyon Project – Phase 4 (KHCP4) is located on the Trans-Canada Highway approximately 4 km east of the Highway 95 junction at Golden BC. It is the final phase of the 26 km-long Kicking Horse Canyon Project which has been incrementally improving the highway to a modern four lane standard at a 100 km/h design speed, including bridge replacements and natural hazard reduction features to improve safety and reliability. The scope of work includes:

- Widening 4 km of two lane and 0.8 km of three lane highway to four lanes;
- Highway realignment to a 100 km/h design speed;
- Installation of median barrier, wildlife exclusion fencing and passages;
- Provision of snow avalanche and rock fall hazard reduction measures; and
- Shoulder widening for cyclists.

### 2.2 Project Goals

Based on the Ministry's mandate and results of consultation to date, seven primary goals have been identified for the Project:

- **Transportation:** Improve highway safety, capacity, and reliability of the highway corridor.
- **Financial:** Plan and deliver the project, that meets the approved scope, schedule and budget targets cost effectively.
- **Environment:** Reduce wildlife collision rates and minimize impacts on future wildlife movements.
- **Economic Development:** Support the growth of the local and regional economy by improving highway safety and reliability and assist the efficient movement of people and goods along the project corridor.
- **Social and Communities:** Engage with Indigenous Communities, local communities and key stakeholders to identify opportunities, issues and information pathways that will inform the delivery of the project.
- **Deliverability:** Constructible and operable.

## 2.3 Key Milestones Achieved to Date

Project Delivery	<b>Project Planning and Development</b>	<ul style="list-style-type: none"> <li>• <a href="#">Preliminary Design Report (2008)</a></li> <li>• <a href="#">Options Evaluation (2014)</a></li> <li>• <a href="#">Delivery Options Report (2016)</a></li> <li>• <a href="#">Business Case (2016)</a></li> <li>• <a href="#">Business Case Supplemental Memo (2019)</a></li> <li>• <a href="#">Cost Report (2019)</a></li> <li>• <a href="#">Risk Report (2019)</a></li> <li>• <a href="#">Budget Disclosure Statement</a></li> </ul>
	<b>Procurement</b>	<ul style="list-style-type: none"> <li>• <a href="#">Relationship Review Process Description (2019)</a></li> <li>• <a href="#">Relationship Review Consultant Protocol (2019)</a></li> <li>• Design-Build RFQ Closed November 2019</li> <li>• Archaeology RFP Closed January 2019</li> <li>• <a href="#">Design-Build RFP Issued December 2019</a></li> <li>• <a href="#">Preferred proponent chosen (September 2020)</a></li> <li>• Limited Notice to Proceed Agreement (LNTP) signed and implemented (September 2020)</li> <li>• <a href="#">Environmental Service Contract signed (October 2020)</a></li> </ul>
	<b>Environmental</b>	<ul style="list-style-type: none"> <li>• <a href="#">Environmental Synopsis Report (2016)</a></li> <li>• <a href="#">Various Environmental Reports (2005 – 2016)</a></li> </ul>
	<b>Archaeology</b>	<ul style="list-style-type: none"> <li>• Completed Archaeological and Heritage Resource Management Plan for Kicking Horse Canyon Phase 4 Project (July 2020)</li> </ul>
	<b>Operations</b>	<ul style="list-style-type: none"> <li>• <a href="#">Planning for Traffic Management and Closures during construction</a></li> </ul>
	<b>Technical</b>	<ul style="list-style-type: none"> <li>• Reference concept design developed (2016)</li> <li>• <a href="#">Reference concept design updated (2019)</a></li> <li>• Various geotechnical reports (2005-2019)</li> </ul>
	<b>Community Benefits</b>	<ul style="list-style-type: none"> <li>• <a href="#">Community Benefits Agreement (July 2018)</a></li> <li>• BCIB Health and Safety Program (March 2020)</li> <li>• BCIB Apprenticeship and Training Targets (March 2020)</li> <li>• BCIB Sub-Appendix with the Kicking Horse Project Information (March 2020)</li> <li>• BCIB – AIRCC Enabling Agreement Executed (May 2020)</li> </ul>
Partners/ Stakeholder	<b>Indigenous Groups</b>	<ul style="list-style-type: none"> <li>• Ongoing engagement and consultation</li> </ul>
	<b>Third Parties</b>	<ul style="list-style-type: none"> <li>• Contribution Agreement – Government of Canada (2017)</li> </ul>

	<b>Public and Stakeholder Engagement Third Parties</b>	<ul style="list-style-type: none"> <li>• <a href="#">Community Liaison Committee established (2018)</a></li> <li>• <a href="#">Held Public Information Sessions in Golden and Radium (2019)</a></li> <li>• <a href="#">Held public presentations to various stakeholders (2019-2020)</a></li> </ul>
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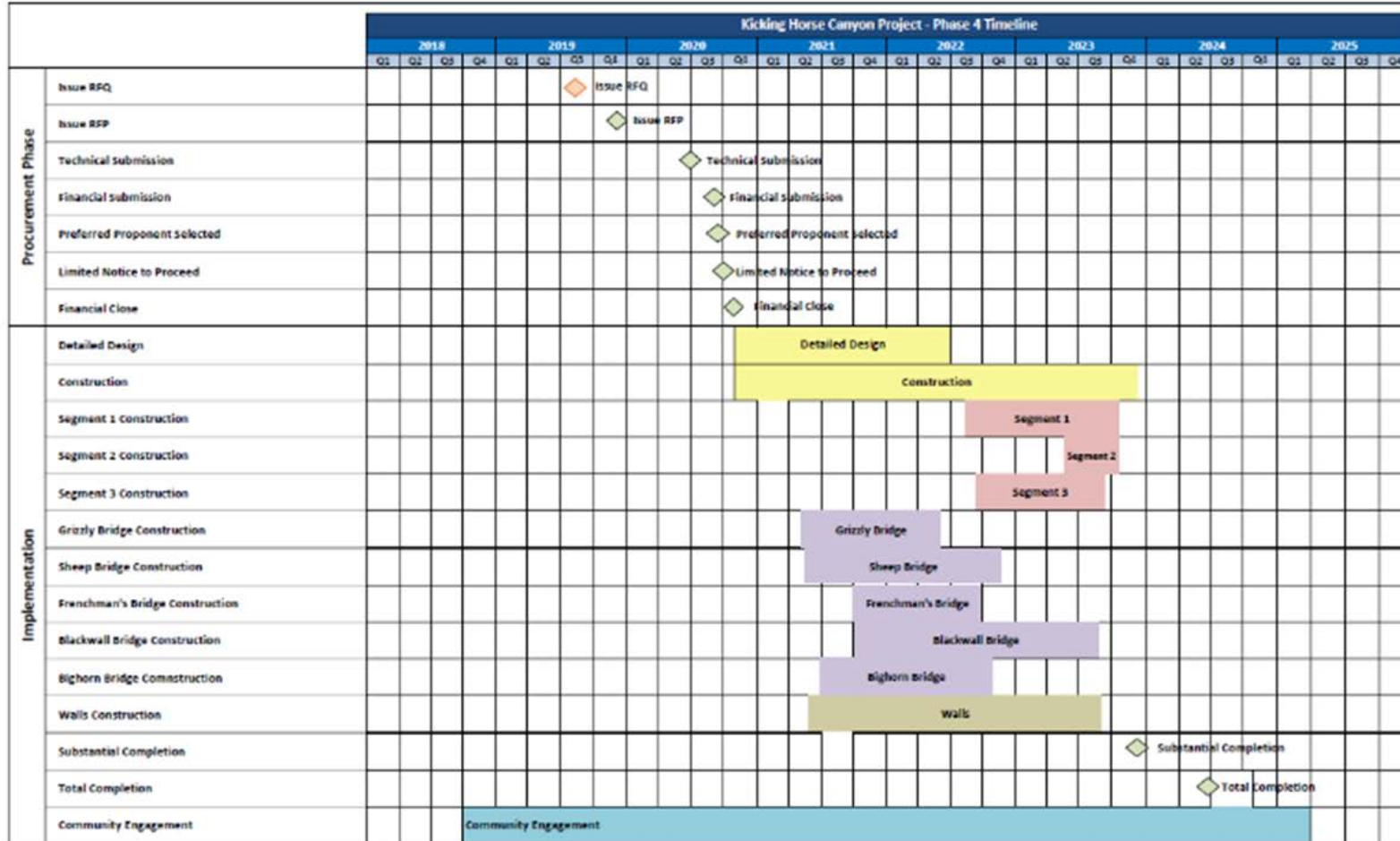
## 2.4 October Highlights

<b>Project Delivery</b>	<b>Project Management</b>	<ul style="list-style-type: none"> <li>• Align project controls processes with Transportation Investment Corporation plans and policies</li> </ul>
	<b>Safety</b>	<ul style="list-style-type: none"> <li>• Workforce analysis and reporting to BCIB and TI Corp.</li> <li>• Update Project Safety Management Plans with TI Corp to meet requirements for implementation</li> <li>• Risk Analysis and Mitigation including Contingency Development</li> </ul>
	<b>Quality</b>	<ul style="list-style-type: none"> <li>• Review Kicking Horse Canyon Constructors (KHCC) deliverables</li> <li>• Prepare proposal extracts</li> <li>• Prepare proposal summaries</li> <li>• Plan DB Contactor audits</li> </ul>
	<b>Procurement</b>	<ul style="list-style-type: none"> <li>• Continued advancement of documentation towards Financial Close</li> <li>• Coordinating and preparing debrief notes/material with Technical Evaluation Team</li> </ul>
	<b>Environmental</b>	<ul style="list-style-type: none"> <li>• Environmental Service Contract Kick-off meeting</li> <li>• Indigenous consultation support for amphibian related questions</li> </ul>
	<b>Archaeology</b>	<ul style="list-style-type: none"> <li>• Completed Shifts 12 and 13</li> <li>• Completed SDR and associated reporting for portions of archaeological sites within project boundary</li> </ul>
	<b>Operations</b>	<ul style="list-style-type: none"> <li>• Electrical works for Golden enhancement</li> <li>• Civil Works underway at Park Drive</li> <li>• LNTP works for KHCC underway (Geotech and seismic investigation)</li> </ul>
	<b>Technical</b>	<ul style="list-style-type: none"> <li>• LNTP Activities and Reviews ongoing</li> </ul>
	<b>Community Benefits</b>	<ul style="list-style-type: none"> <li>• Permits for LNTP work issued by BCIB and AIRCC. LNTP work is limited in scope and duration for pre-investigations activities</li> </ul>

<b>Partners/Stakeholders</b>	<b>Indigenous Groups</b>	<ul style="list-style-type: none"> <li>• KHCC introduction meeting with Indigenous Groups</li> <li>• Review and provided Indigenous Groups KHCC LNTP Geotech Site Investigation Plan</li> <li>• Participate in Ktunaxa Nation Council (KNC) and BCIB two (2) day information sessions</li> </ul>
	<b>Third Parties</b>	<ul style="list-style-type: none"> <li>• BC Hydro - no change to 3rd party agreement</li> <li>• Telus - no change to the 3rd party agreement</li> <li>• Attended the kick off meeting with KHCC, BC Hydro, and Telus</li> <li>• Meeting with CP and Kicking Horse Canyon Constructors (KHCC) to conduct site tour of CP infrastructure and discuss implementation planning</li> <li>• Continued discussions with CP Rail on project Agreement</li> </ul>
	<b>Stakeholder Engagement</b>	<ul style="list-style-type: none"> <li>• Preparation for contract award announcement</li> <li>• Preparation for design-build implementation</li> </ul>

### 3. Schedule

The following schedule depicts deliverables, milestones and associated dates and timelines for the planning and procurement phases of the Project, as well as anticipated construction timelines.



## 4. Project Delivery

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### 4.1 Project Management

<b>Scope:</b>	<ul style="list-style-type: none"><li>• Effectively manage Project's contracts, scope, schedule and cost</li><li>• Implement and efficient document control and records management system</li><li>• Ensure Project controls are governed by provincial policies such as the Ministry of Finance Capital Asset Management Framework (CAMF) and the Core Policy and Procedures Manual (CPPM)</li></ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"><li>• Initiated Readiness Review and held meetings with Key Team leads</li><li>• Continued the development of the submission and review process. Including training and setting up the Share Point site for the team</li><li>• Implemented a review procedure for LNTP submissions</li><li>• Review and evaluation of Proponent senior management plans and other deliverables</li><li>• Kick-off with the Due Diligence Committee</li></ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"><li>• Monitor Project Scope / Schedule and Cost through monthly reporting from discipline leads</li><li>• Continue to hold regular meetings with project team and TI Corp</li><li>• Transfer Risk Management to the updated TI Corp policies and Procedures</li><li>• Update Project Management Plans as needed and recommended by Project Readiness review</li></ul>

### 4.2 Safety

<b>Scope:</b>	<ul style="list-style-type: none"><li>• Establish health and safety project delivery objectives and performance measures</li><li>• Manage Project health and safety activities</li><li>• Monitor relevant health and safety performance metrics</li><li>• Ensure the Project complies with relevant WorkSafeBC regulations and government requirements</li><li>• Identify specific health and safety roles and responsibilities</li><li>• Outline relevant health and safety management processes and activities</li></ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"><li>• Implementation Plan including process flow development (ongoing)</li><li>• Implementation planning for LNTP work beginning in mid October</li><li>• Review and comment regarding KHCC management plans for LNTP work</li><li>• Complete proposal extracts</li></ul>



<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Update Safety Management Plan for implementation to align with KHCC, TICorp, OE and MoTI requirements</li> <li>• Prepare, review and implement site specific implementation plans, processes and flow diagrams for OE Team. Includes safety and operational processes</li> <li>• Oversee Preferred Proponent LNTP work onsite including staffing, site office supplies, PPE and vehicles</li> <li>• Debrief for all RFP Proponents</li> <li>• Risk review and analysis</li> <li>• Manage Field Surveillance Technicians</li> </ul>
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### 4.3 Quality

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Establish quality management objectives and processes</li> <li>• Monitor relevant quality management performance metrics</li> <li>• Identify specific quality management roles and responsibilities</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>• Complete KHCC submittal reviews</li> <li>• Complete updates for quality procedure documentation</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Plan KHCC audits</li> <li>• Audit project controls</li> <li>• Review OE engineering reviews</li> <li>• Review Contractor Quality deliverables</li> </ul>

### 4.4 Procurement

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Prepare and issue Request for Qualifications (RFQ)</li> <li>• Prepare and issue Request for Proposals (RFP)</li> <li>• Prepare Data Room for Proponents</li> <li>• Prepare Draft Project Agreement</li> <li>• Select Design-Build Contractor</li> <li>• Acting as Contact Person for all external communication with Proponents</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>• Supporting Project Close activities, including: <ul style="list-style-type: none"> <li>○ Finalizing Design Build Agreement (DBA)</li> <li>○ Coordinate the preparation of debrief material for Proponents</li> </ul> </li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Execute DBA</li> <li>• Finalizing Project Report</li> <li>• Conduct Proponent debriefs</li> </ul>

## 4.5 Environmental

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Complete environmental reviews</li> <li>• Finalize obligations for inclusion in the contract</li> <li>• Support Communications Team with stakeholder engagement</li> <li>• Finalize protection measures and explore alternate water source for Dart Creek</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>• Environmental service contract kick-off with team</li> <li>• Indigenous consultation support for amphibian related questions</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Support at stakeholder and Indigenous group meetings and responding to follow-up comments and questions, as requested by the Ministry</li> <li>• Review and comment of DB's environmental plans and reports</li> <li>• Provide input to Project Environmental Management Plan</li> </ul>

## 4.6 Archaeology

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Managing, directing and undertaking all archaeological work, including AIA, systematic data recovery (SDR), and archaeological monitoring</li> <li>• Providing the Province and KHCC with information for the management of archaeological and heritage resources</li> <li>• Responding to chance archaeological or heritage finds</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>• Shifts 12 and 13 completed (5 sites revisited during these shifts)</li> <li>• Completed SDR and associated reporting for portions of archaeological sites within project boundary</li> <li>• Completed review KHCC's Environmental Early Works Management Plan and Chance Find Procedure appendix</li> <li>• Proposed stockpile location sent to MOTI and KHCC</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Artifact analysis ongoing in the laboratory (20,000 + artifacts)</li> <li>• SDR and AIA reporting</li> <li>• Submission of site forms for all new and updated archaeological sites</li> <li>• Alteration permit amendment request</li> <li>• Prepare application for an archaeological investigation permit for future SDR on the project</li> </ul>

## 4.7 Operations

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Develop plans for managing traffic along the Alternate Route H93/95 during full project closures</li> </ul>
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	<ul style="list-style-type: none"> <li>• Develop and implement plans for enhancements along arterial Route in Golden to support Alternate Route traffic</li> <li>• Establish agreements with other jurisdictions for provision of services along the Alternate Route</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>• Alternate route signs field verification complete</li> <li>• Parks agreement finalized</li> <li>• Electrical works in Golden continues</li> <li>• Civil works Park Drive commenced</li> <li>• Modifications to pole base at 9th Street S. identified and confirmed</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Golden enhancement Civil works (Park Drive) completion</li> <li>• Alternate route signs - post installation by KHCC</li> <li>• LNTP works for KHCC continues through November</li> <li>• Line painting on alternate route (Golden enhancements)</li> <li>• Alternate route Incident Response Plan completion</li> <li>• Golden enhancements 9th Street S. electrical works complete by December 31 (pavement marking by April 10 2021)</li> </ul>

## 4.8 Property Acquisition

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• No property acquisition currently planned</li> </ul>
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## 4.9 Technical

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Development of a reference concept, technical requirements/specifications and related technical studies for the Project</li> <li>• Travel demand forecasting, traffic operations modelling, traffic data collection, and other related engineering services in support of the traffic management regime proposed for the Project</li> <li>• Technical input to the procurement processes</li> <li>• Compliance reviews during construction</li> <li>• Provide technical support to the Project Team during the review of contractor submittals</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>• Participated in LNTP De-Briefing Meetings and follow up on action items</li> <li>• Participated in KHCC Kick-off and weekly topic meetings</li> <li>• Participate in LNTP activities - review submissions, participate in daily meetings and deal with issues as they arise.</li> <li>• Progressed planning for implementation phase - focused on submittal review processes.</li> </ul>

	<ul style="list-style-type: none"> <li>• Developed updates to Appendix H and Proposal Extracts.</li> <li>• Initiated development of processes for SharePoint automation.</li> <li>• Mobilized field surveillance staff to site</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Finalize Appendix H, Proposal Extracts and support other contractual reviews ahead of Financial Close.</li> <li>• Finalize debriefing summary of KHCC's technical submissions</li> <li>• Continue to support negotiations with CP to finalize agreement</li> <li>• Participate in weekly meetings with KHCC</li> <li>• Participate in Implementation activities - review submissions, participate in daily meetings and deal with issues as they arise</li> <li>• Implement automation of SharePoint processes for submission reviews</li> <li>• Mobilize additional field staff to Golden for early works</li> </ul>

## 4.10 Community Benefits

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Work collaboratively with BC Infrastructure Benefits Inc. (BCIB) to successfully implement the Community Benefits Agreement (CBA)</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>• KHCC obtained permits for LNTP work</li> <li>• Project Team reviewed workforce updates from KHCC</li> <li>• Workforce analysis and forecasting for BCIB/TI Corp</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Work with KHCC and BCIB to understand workforce requirements</li> <li>• Continue regular meetings with BCIB and Project Team</li> <li>• Attend regular meetings with BCIB / KHCC and Project Team</li> <li>• Support BCIB by providing temporary office space for project site rep</li> <li>• Support KHCC and BCIB in executing any BCIB Sub-Contract Agreements as necessary</li> </ul>

## 5. Partners/Stakeholders

### 5.1 Indigenous Groups

<b>Scope:</b>	<ul style="list-style-type: none"> <li>• Fulfill Province's duty to consult with identified Indigenous communities</li> <li>• Reach accommodation agreements with Indigenous communities through negotiation</li> <li>• Facilitate Indigenous Community engagement in Environment and Socio-Economic Review</li> <li>• Determine Indigenous requirements for inclusion in the draft Project Agreement</li> </ul>
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	<ul style="list-style-type: none"> <li>Reach agreements with Indigenous Groups where consent to the Project is acknowledged</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>Reviewed DBA &amp; Schedule 22 for KHC readiness review interview</li> <li>Continued meeting with Indigenous groups to discuss project and provide relevant updates</li> <li>Sent Indigenous Groups Incidental Amphibian Sighting Memo</li> <li>Reviewed &amp; commented on KHCC Geotechnical Site Investigation Plan</li> <li>Initial KHCC submittal process review with project team</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>Regular meetings continued to be held with all identified Indigenous Groups, including the Pespesellkwe, Ktunaxa, and Shuswap Indian Band</li> <li>Continued work with legal and Indigenous groups to finalize accommodation agreements</li> <li>Work with KHCC on the DBA requirements (Indigenous Participation Plan)</li> <li>Work with Indigenous Groups on archaeological permits and amendments</li> </ul>

## 5.2 Third Parties

<b>Scope:</b>	<ul style="list-style-type: none"> <li>Develop Utilities and Rail agreements as required</li> <li>Secure local and regional government approvals as required</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>Attended Kick off meeting with KHCC, BC Hydro, and Telus</li> <li>Attended Site tour with CP Rail to walk the project site</li> <li>Processing data of survey of CP bridge and updated report for survey baseline for monitoring of slopes uphill of CP</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>Finalize agreement with CP Rail</li> <li>Attend regular meetings with BC Hydro and Telus</li> <li>Finalize scope for the Province's ongoing slope monitoring</li> </ul>

## 5.3 Public and Stakeholder Engagement

<b>Scope:</b>	<ul style="list-style-type: none"> <li>Public and stakeholder engagement, including materials development.</li> <li>Communications strategy and activities</li> <li>Determine Communications and Community Relations for inclusion in the contract</li> </ul>
<b>Accomplished in Month:</b>	<ul style="list-style-type: none"> <li>Implementation planning – ongoing</li> <li>Preparation for contract award announcement</li> <li>Transition notes &amp; briefing materials for new Minister</li> <li>Continued preparation for migration with domain to new TI Corp website platform</li> </ul>

	<ul style="list-style-type: none"> <li>• Responses to public/stakeholder inquiries</li> <li>• Traffic notifications for related infrastructure improvements in Golden</li> <li>• Planning for resumption of active outreach after election blackout period</li> <li>• Planning for displays &amp; public access to project office in Golden</li> <li>• Various "regular" activities, including team meetings, GCPE &amp; TI Corp communications briefings</li> </ul>
<b>Key Activities for Next 3 Months:</b>	<ul style="list-style-type: none"> <li>• Continue to implement C/PE plan, including CLC &amp; other key stakeholder outreach, to support construction traffic management &amp; other strategies</li> <li>• Continued collaboration with Tourism Golden for travel information publicity</li> <li>• Develop trucking sector webinar with BCTA to help industry plan for construction traffic management</li> <li>• Refine traffic management information to reflect evolution of details</li> <li>• Complete “what we heard” report to include responses to input received in recent engagement</li> <li>• Continue preparations for contract award / construction start announcement / event</li> <li>• Continue preparations &amp; begin implementation of oversight of DB contractor's C/PE obligations &amp; activities</li> </ul>

## 6. Project Cost Report

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The project spending for the month of October 2020 was \$1.0 million and total project spending to date is \$28.6 million. Total Federal Recoveries to date are \$9.5 million.